



Cisco's Innovation Strategy

Build

\$6B Annual R&D Spend 26K+ Engineers

Invest

120+ Companies in 47 Countries \$250-\$300M Annually





Partner

Buy

209 Acquisitions | 1-3% Growth



OpenDNS SOURCE fire insieme

∜Josper Meraki **acano**

leaba tailf Lancope



	Americas	EMEAR	APJC
Network	LiveAction ∜ Moogsoft°	Celeno	CohdaWireless
Security	** FLASHPOINT HYTRUST THREATO ** **VERODIN**	BehavioSec *- illusive	SECUR V IEW
Data Center	COHESITY turbonomic Networks. Puppet	ctera	
Cloud, SaaS/Apps	Dynamic Signal Ascendify Involvio helpshift voicera Gainsight	Gong	LEFS CLOUDCHERRY QYUKI
Data & Analytics	Paxata.	Corvil intersec	
loT	kespry	AMOTIVE Porospera EVRYTHING WORLD W SENSING Actility	ZillionSource IoT-based Digital Supply Chain



Gaining unparalleled insights into new & emerging markets.





The Backstory



Why We Invested?

- Pioneer in continuous authentication through behavioral biometrics
- Prevents fraud or account takeover while preserving great user experience

Investors







Northzone





Why We Invested?

- Security Instrumentation Platform
- Quantifies response readiness in Cisco customers' security posture

Investors













The Backstory

COHESITY

Why We Invested?

- Consolidates all on-prem and cloud-based secondary storage silos onto a centralized hyper-converged platform
- Integration with Cisco Hyperflex and UCS

Investors











Why We Invested?

- Disruptive platform for Layer 4 to Layer 7 application services
- Scales network automation and application delivery across both private and public clouds

Investors

greylockpartners.





DAG VENTURES



The Backstory

DataRobot

Why We Invested?

- Automated machine learning
- Reduces ML project time from days or weeks to hours
- Creates clear link between ML and ROI

Investors













Why We Invested?

- Al-driven IT Operations
- Helps avoid outages, automate service assurance, and accelerate digital transformation initiatives
- One of the "Most Promising Al Companies in the World"¹

Investors













The Backstory KUST@MER

Why We Invested?

- True omnichannel solution supporting and unifying customer communication
- Integrates customer service with complex enterprise workflows

Investors









investments